



ALBERTA ANIMAL RESCUE CREW SOCIETY

# 2021 ANNUAL REPORT

✦ STRONGER TOGETHER ✦

**Gunn**

*Adopted*

*September 2021*

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Photo by Debby





# MESSAGE FROM THE EXECUTIVE DIRECTOR

**COMMUNITY.** That is a word that resonates with me the most as I look back on 2021. It was our community who opened their homes and their hearts to adopt or foster animals, who volunteered countless hours at our shelters, who donated and supported our fundraisers. With a community of animal lovers by our side we helped **4,600** animals in 2021 and continue to ***change lives through kindness!***

When I look into the eyes of the animals who come into our care I see a resilience that we can all learn from. So many animals come to us in need of help, They are grateful for a warm bed, a bowl of food and a soft hand of someone who cares — they quickly learn they are safe and let go of past hardships and open their hearts to love again.

We are so thankful to our supporters, volunteers and staff who opened their hearts to these animals and who stood by us through another year of restrictions and uncertainty to ensure animals were not forgotten. As life returns to normal, we will need your help. **Requests for**

**rescue are up 250% from 2020** and stray animal numbers are even higher. **They need us now more than ever.**

With the support and help of our community we can ensure that these vulnerable animals are rescued and get the help they need today, tomorrow and for years to come. We will continue important programs that will address the root causes of animal homelessness so that one day our shelters will be empty and every animal will be treated with kindness and compassion. Until then, we will continue the good fight.

On behalf of everyone at AARCS, thank you for supporting animal welfare in Alberta. Thank you for choosing AARCS as your charity of choice to do this important work. We believe 2022 will continue to challenge us as the world returns to normal. We ask that you, our community, continue to support vulnerable animals.

Sincerely,

**Deanna Thompson**  
Executive Director

# MESSAGE FROM THE PRESIDENT



2021 was a busy year for AARCS as we kicked off the year with a soft launch of our new North Haven shelter in Edmonton, welcoming new team members and volunteers, not to mention the hundreds of cats and dogs adopted into the region.

In January, AARCS updated our five-year strategic plan and I'm happy to report that we are making excellent progress in executing our plans, including completion of a recent expansion to our Calgary veterinary hospital. We also established a partnership with the City of Calgary and their Animal Services department whereby AARCS fosters and finds loving homes for many of these cats and dogs thus reducing time spent in a shelter environment.

While talent supply remains an industry wide issue, AARCS has built one of the most talented

and dedicated teams in animal welfare. Although there is no quick answer on how to resolve this issue, AARCS has built strong partnerships through internship programs with the University of Calgary's School of Veterinary Medicine and a number of Colleges to support the development of both Veterinarians and Registered Veterinary Technologist to help cultivate future generations and provide top-quality care to our animals.

I'd like to acknowledge and thank our continued and generous donors, tireless volunteers, our dedicated staff and my fellow board members. All of these efforts combine to make AARCS a leader in animal rescue and adoption. Thank you for all that you do every day to save the lives of thousands of animals every year.

Sincerely,

**Lisa Makinson**  
President

## BOARD OF DIRECTORS

**Lisa Makinson**, President

**Brian Churchman**, Vice President

**Alison Steeves**, Treasurer

**Randy Vanee**, Secretary

**Brieanna Bridgeman**, Director at Large

**Vanessa Salopek**, Director at Large

**Marita Zouravlioff**, Director at Large

**Karin King**, Director at Large

## BOARD ADVISORS

**Erin Solomans**

**Evan Lawlor**

**Tanya Farah**

## EXECUTIVE

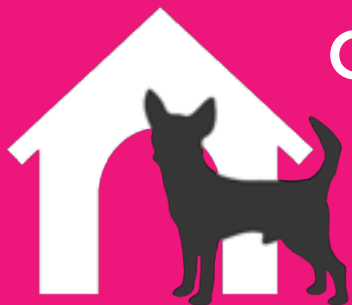
**Deanna Thompson**,  
Executive Director

**Niki Wilson**,  
Controller

*“Volunteering at AARCS with my daughter has been wonderful. It has been a fun activity to do together and a great learning experience for us both. Having the opportunity as a youth to get some hands-on, real life experience is great to add to a resume for other positions down the road. But the real gift is understanding the intrinsic benefits of volunteering, helping others and making yourself feel fulfilled at the same time. And having the chance to cuddle puppies certainly does not hurt!”*

— **Beth Richardson and Isabelle Lachance (15)**,  
Volunteering since August 2021, Beth is Isabelle’s mother





## OUR MISSION

Changing Lives  
Through Kindness

## OUR VISION

A Compassionate World  
For All Animals



## OUR VALUES

Compassion • Collaboration  
Integrity • Learning • Leadership

## OUR FOCUS

- A Safe Haven for Homeless Animals
- Prevention is Key
- Strong Networks to Support Animal Care
- Best Practices in Animal Welfare

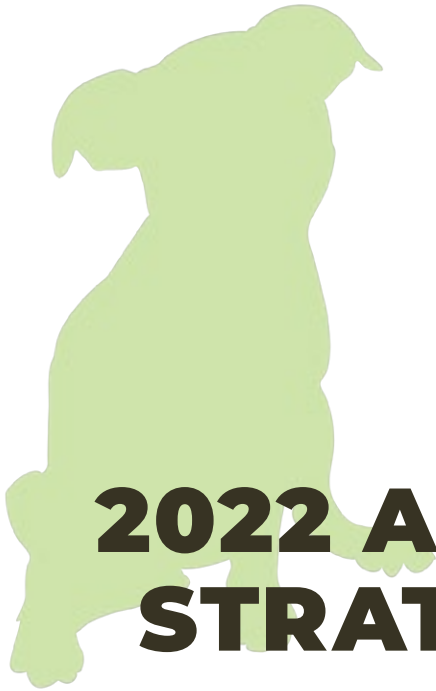






# 2021 AT A GLANCE

- 🐾 4,600 Lives Changed
- 🐾 50,000 Volunteer Hours
- 🐾 3,718 Surgeries Performed
- 🐾 13,764 Vaccines Administered
- 🐾 3,476 Adoptions (Record Year)
- 🐾 235 Trap-Neuter>Returns
- 🐾 383 Spay-Neuter Assistance Program Surgeries
- 🐾 299 Families Helped Through Pet Food Bank
- 🐾 Veterinary Hospital Expansion and Renovation Completed
- 🐾 Revival of Animal Welfare Coalition
- 🐾 Growth for Edmonton's North Haven
- 🐾 Partnership with City of Calgary for Adoption Program
- 🐾 **AARCS Named in** Charity Intelligence's Top 100 Charities — Top Two for Animal Charities in Canada
- 🐾 Successful Spring and Fall Lottery
- 🐾 Another Year of On-Line Only Fundraising



# 2022 AND BEYOND STRATEGIC PLAN

1. Build Strong Networks to Support Animal Care
2. Increase Veterinary Capacity
3. Continuously Improve Programs
4. Expand Our Services Where Needed





## **PATHWAY TO REACHING OUR GOALS**

## **2021 — 2022 PRIORITIES**

### **Community Support Programs**

Focus on diverting animals from coming into the shelter through community support programs that focus on keeping pets in their homes and prevention of pet overpopulation through spay and neuter services.

### **Training Opportunities**

Expand upon training opportunities for staff, volunteers, foster parents and adopters.

### **Veterinary Care**

Increase training for veterinary staff, maintain formalized partnerships in the veterinary industry for speciality services.

### **North Haven**

Evaluate programs and services in Edmonton and develop a plan for adding a veterinary clinic into the space.

### **Partnership Opportunities**

Identify and execute collaborative partnerships to improve animal welfare. Maintain an active role in Animal Welfare Coalition of Alberta.

### **Resource Development**

Monitor market and assess new opportunities for resource development, diversify funding, enhance financial management and donor retention strategies.

### **Human Resources**

Attract, retain and support our staff, volunteers and foster families.

# Our Team

Our team consists of thousands of animal lovers, both staff and volunteers who are generous, hardworking and committed to saving the lives of animals. Our staff are dedicated professionals who elevate the work we do including veterinary professionals, animal care, volunteer services, fostering, administration and resource development. We seek to be a leader in animal welfare through daily practice of our five values: compassion, collaboration, integrity, learning and leadership.

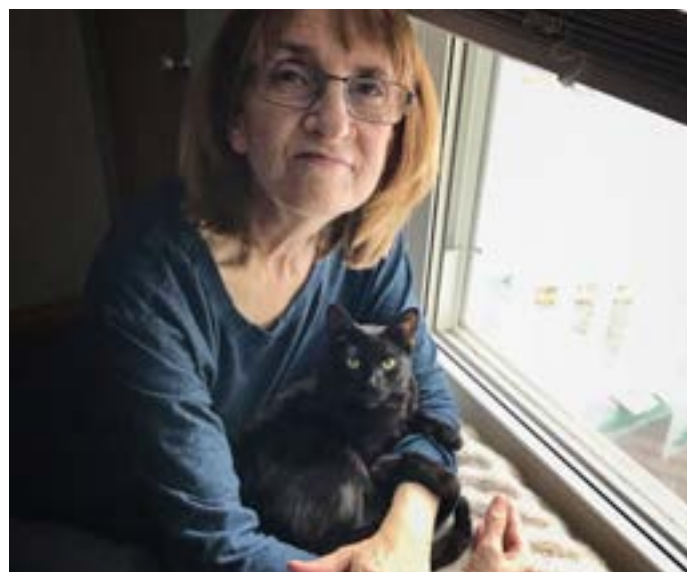


*"I've always had a passion for animals, but it wasn't until I was in my late teens that I realized just HOW MANY needed help in Alberta... and the best part was that I could do something about it! Being a creative person on top of my love for animals, I felt compelled to join forces with local animal welfare organizations to make a positive impact. I started volunteering through photography and graphic design and then on the community outreach teams and just like that, my entire life revolved around the animal rescue community. I never expected this is where my life would lead, finding a career that I love and being able to be the voice that these animals desperately need by using the power of AARCS' social networks to inspire, empower and drive that change to a more compassionate world for all animals."*

— Amber Marleau,  
Creative Marketing Specialist, AARCS Staff







*"I've always lived a perfectly normal life, however something was missing. When my beloved cat died I applied to volunteer. What started as a need for connection has turned into a passion for saving the lives of deserving animals. I've been volunteering for six years as a cat caregiver and it's the most rewarding job I've ever had! It's made me more compassionate, empathetic, and I love the new me! I recently brought home my first foster and the love and joy I feel for her has only amplified my compassion for all animals. Thank you AARCS for giving a voice to the voiceless and for giving me the chance to become a better person!"*

— Lori,  
AARCS Volunteer and Foster

*"Working in shelter medicine is a very rewarding job. Every day, I get the opportunity to make a positive impact on our patients' lives. There can be challenging days but overall, I am grateful to be a part of an organization that helps to support both animals and people."*

— Dr Marta Gunn,  
Responsible Veterinarian

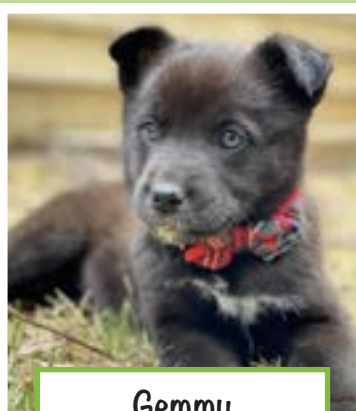


# DOG PROGRAM

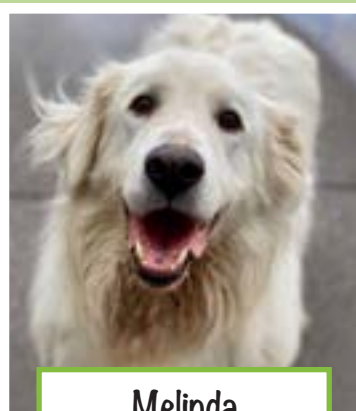
## HIGHLIGHTS

	2019*	2020	2021	2022 ESTIMATE
ANIMALS IN CARE AT BEGINNING OF YEAR	207	148	218	213
TOTAL INTAKE	1,785	1,492	1,629	1,380
ADOPTIONS	1,237	1,114	1,272	1,260
TRANSFERRED	40	45	55	50
RETURNED TO OWNER <i>*Including emergency boarding/ disaster response</i>	260	9	12	-
SNAP DOGS	260	189	236	180
DIED/HUMANELY EUTHANIZED	47	66	59	-
ANIMALS IN CARE AT END OF YEAR	148	218	213	-

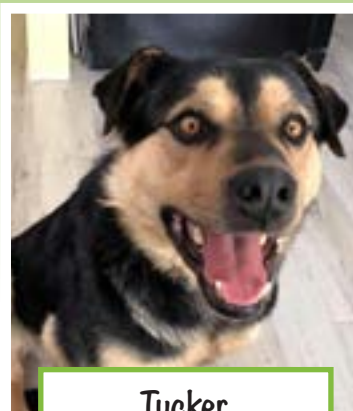
*\*Some of the above numbers have been updated following an audit of PetPoint animal database and how we report data. Most notable 2019 intake was off by 291 animals related to disaster response intake. The remaining data was adjusted by only a small percentage.*



Gemmy



Melinda



Tucker

AARCS main focus has always been ensuring homeless animals have a safe place with a focus on helping communities who have little or no access to animal services. Even with all the COVID-19 restrictions in place we managed to help even more dogs than the year before. In addition to helping those pets without a home, we performed 236 dog spay/neuters for these remote communities' residents as we continued to focus on the root causes of animal homelessness.

With a mission of ensuring the best possible care for the animals, we increased the number of volunteers and staff in our dog program which has allowed us to increase the amount of dog-to-dog testing, play groups and enrichment activities in shelter for the dogs who have to stay longer, and provide more one-on-one training for dogs with higher behavioural needs. In addition, we were able to facilitate nine dog handling/body language workshops that gave our foster homes and caregivers the confidence, skills and tools they need to help care for our animals.

We were also happy to undertake a pilot project, which later resulted in a partnership with the City of Calgary Animal Services, to take over their adoptions and saw 101 dogs come over for adoption. We worked collaboratively with authorities in Edmonton to facilitate emergency placement of 10 seized dogs. They were in care for three months before being signed over and allowed to go up for adoption. Our adoption return rate remains at a low of 5%.





## Pocket

In September 2021, this teeny-tiny little puppy we named Pocket arrived at our door in a shocking and disturbing state. At just three weeks of age and only one kilogram, she was in dire need of medical intervention after suffering a traumatic incident that caused serious damage to her right eye.

Too young and fragile to undergo surgery, she was placed back

with her mom and littermates in a dedicated foster home, along with medication to manage her pain and reduce the infection. When she was stronger, she underwent surgery to remove the damaged eye. This remarkable transformation wouldn't have been possible without the dedication of AARCS amazing foster homes, medical team and the support of our community.

*"Volunteering with AARCS has truly been a godsend. My job can be very mentally and emotionally draining, and so I originally signed up to have a place to go to get out of my own head and to feel a bit lighter. The dogs are the best kind of therapy. They have been through so much and still love unconditionally, and that in itself is such a great lesson. The shelter, the dogs and the friends I've made here have become my own safe haven, and I am so beyond grateful for that. It's why I come back week after week!"*

— Katie Girard,  
Dog Caregiver Volunteering since 2019

*"Volunteering as a dog caregiver with AARCS is a challenging, fulfilling, and rewarding experience. Helping dogs who otherwise would face very challenging circumstances has taught me a lot about myself and my values. I'm proud to have adopted from AARCS, and I'm proud to be a part of animal rescue. I'll continue to be a part of AARCS for a while."*

— Daniel Webster  
Volunteering since 2016

# CAT PROGRAM

## HIGHLIGHTS

	2019*	2020	2021	2022 ESTIMATE
ANIMALS IN CARE AT BEGINNING OF YEAR	228	222	223	304
TOTAL INTAKE	2,083	2,307	2,896	2,520
ADOPTIONS	1,629	1,706	2,263	1,800
TRANSFERRED	2	2	68	-
RETURNED TO OWNER <small>*Including emergency boarding/disaster response</small>	37	35	23	-
TRAP-NEUTER-RELEASE	100	324	231	240
SNAP CATS	260	149	140	180
DIED/HUMANELY EUTHANIZED	61	90	90	-
ANIMALS IN CARE AT END OF YEAR	222	223	304	-

*\*Some of the above numbers have been updated slightly following an audit of PetPoint animal database and how we report data.*

This was another incredible year for cats in Alberta, with a record-breaking 2,263 cat adoptions. In August we saw the most cats adopted in a month in our history, which was 198. Of the 2,263 adoptions, 414 were completed through our North Haven Adoption Centre and 119 were adopted through our Barn Buddies Program. We also started partnering with seven new pet stores in Calgary and saw 479 cats adopted through these partner pet stores. Our adoption return rate remains at a low of 5%.

We are proud to have partnered with the City of Calgary Animal Services taking in 782 cats for adoption. We expect that this number will increase in 2022. We also partnered throughout the summer with the Canadian Animal Task Force assisting with nine cat colonies for trap, spay or neuter and return and assisted with a hoarding case involving 121 cats.

We are grateful to the 81 new foster families who came on board during 2021. In order to ensure our volunteers and caregivers were prepared, we developed online training seminars and modules including cat handling, disinfection, medical care and how to care for a mom and kittens. In addition, we spayed or neutered 371 animals through our assistance programs.

The need for assistance for cats remains high. We are seeing an increase in the number of calls for help including stray cats, feral cat colonies, hoarding cases and owner surrenders. With the increase in pet ownership, a shortage of affordable, pet friendly housing, and the sharp decrease in available veterinary care, we expect the cat crisis in Alberta to continue. Our goal remains to help as many cats as possible while providing programs that will address the root causes of cat homelessness.



Kyat



Armoire & Bimbette



Lambton



Luwin

Photo by Julia McDonald



## Luwin

Luwin was one of 27 cats in a desperate situation. After receiving an urgent call from animal welfare officers, AARCS admitted these cats into care in July 2021. The entire group arrived in severe distress. For Luwin, it was clear she was underweight and needed immediate medical intervention for her constant sneezing and large amounts of thick nasal discharge. She, along with many others from the intake, were diagnosed with chronic rhinitis. If that wasn't enough, Luwin also suffered from

diarrhea, an ear infection, and a urinary tract infection. She also required dental surgery and several nasal and ear flushes.

In January 2022, after many extensive medical procedures, medication and dedicated care in a loving foster home, Luwin was finally cleared for adoption. With thanks to our medical team, her foster, our adoptions team and the support of our community, Luwin has found her forever home.



“I have been with AARCS mainly on the cat side for the last five years. I can't express the enjoyment and sometimes the challenge, I've felt. I have volunteered in a few different areas with AARCS and loved every opportunity to be able to go to hoarding houses, helping trap dogs and cats on rescue missions, transporting animals to Red Deer, and fostering. I've fostered over 60 cats in three years!

The staff and volunteers throughout AARCS are one of the reasons I keep coming back. Also, the opportunity to help homeless animals and to be able to go home and feel great that I've helped in some capacity for the amount of cats we bring into the shelter.”

— Janice Brown,  
Volunteering since 2017

“Being at the shelter, it's like I'm at my happy place. Seeing all the animals being saved and knowing we are all striving to do our best for them, it really warms my heart. The people I have had the opportunity to meet and get to know here... it's such a wonderful community and organization to be a part of!”

— Tiffany Petrus,  
Volunteering since 2019

# SMALL ANIMALS PROGRAM

## HIGHLIGHTS

	2019*	2020	2021	2022 ESTIMATE
ANIMALS IN CARE AT BEGINNING OF YEAR	8	5	7	42
TOTAL INTAKE	71	47	172	156
ADOPTIONS	17	39	99	132
TRANSFERRED	-	4	20	-
RETURNED TO OWNER <i>*Including emergency boarding/ disaster response</i>	53	-	-	-
DIED/HUMANELY EUTHANIZED	4	2	18	-
ANIMALS IN CARE AT END OF YEAR	5	7	42	-

*\* Increase is due to assistance during wildfires in Northern Alberta.*

Our goal in 2021 was to grow our small animal program to give these deserving animals a second chance; and we did just that! We took in 172 small animals in 2021, compared to 42 the year before—the majority of them being rabbits. In order to accommodate the increase, we set up a Critter Room at AARCS Safe Haven in Calgary for the quarantine of newly rescued rabbits and small critters.

We also welcomed nine new foster homes. We started administering the RHDV vaccine to our adoptable rabbits in October and will continue to do so as vaccines are available. Critters are also available for adoption at North Haven in Edmonton.

In 2021, we were contacted by a social worker in regards to a client that had 28 English Angoras and Angora crosses in her care that she needed to surrender. We offered to assist with the intake of all of the rabbits. We worked with four other rescues to transfer 15 and kept 13 in our care. Angoras are a special breed of rabbit that require on-going grooming.

We will continue to expand this program as resources allow and are always on the lookout for new adopters, caregivers and fosters. Like all animals, these critters deserve our care and compassion and we strive to elevate their value to that of other more common companion animals in the coming years.



DeLuca



Scramble



Cornflake





## Johnny and June

Dearly Beloved,

We are gathered here today to join this guinea pig, Johnny Cash and this skinny pig, June Carter in Holy Matrimony...

April 28, 2021 was a very special day at the AARCS Veterinary Hospital and a first at AARCS!

Now we don't normally neuter guinea pigs, we adopt them out with same gender pigs, but these two had a very special bond. They came into AARCS care with their baby Scramble and had to be separated so as not to reproduce.

However, once separated, they became distraught and Johnny would not eat! So, in order for this adorable twosome to be able to remain together, Johnny required a specialized neuter surgery.

Thanks to Sanctuary Veterinary Hospital in Calgary, which made this possible, Johnny resumed his life with his sweetheart by his side. Owing to the knitting skills of one of our volunteers, Johnny and June finally made it official and were adopted together and live happily ever after!



"Mike and I have been volunteering together as critter caregivers every week since December 2021. I've been volunteering in some capacity at AARCS for several years now. We enjoy this role immensely as the "Critter Castle" is in a secluded area of the shelter and therefore a very quiet and peaceful environment to work in. We both get such satisfaction at the end of our shifts seeing the rabbits (and the occasional guinea/skinny pig) happy, relaxed and generally content in their spaces. We are both so proud to volunteer for this great organization and help the shelter in any way we can. We hope to continue this role in the long term and encourage others to sign up for critter caregiving as well. This role is ideal for individuals who are sensitive to loud noises and busy activity but still want to directly care for the animals."

— Alison Burk and Michael Nagata,  
Critter Caregivers

Alison has been volunteering since 2017 and Michael since November 2021. Alison is Michael's support worker through Calgary Alternative Support Services (CASS)

# EDMONTON OPERATIONS\*

	2019	2020*	2021	2022 ESTIMATE
CATS ADOPTED FROM NORTH HAVEN	N/A	N/A	414	500
CRITTERS ADOPTED FROM NORTH HAVEN	N/A	N/A	19	50
CATS THROUGH THE SHELTER	N/A	15	593	-
DOGS THROUGH THE SHELTER	N/A	19	678	-
NEW CAREGIVER VOLUNTEERS	N/A	13	235	-

\* We did not officially open our doors until January 2021, but we did have a few animals come through the shelter at the end of December 2020.



## HIGHLIGHTS

2021 was our first full year of operations at our new Edmonton North Haven location. The 10,000 square foot building includes an on-site cat and small animal adoption centre, dog and cat intake/quarantine kennels and a space for our volunteers and staff to gather.

We have been able to expand our reach farther into Northern Alberta where animal rescue and veterinary services are limited.

The new facility has proved invaluable with 1,271 animals coming through our doors and over 400 adoptions completed on-site. Due to the pandemic we were only open to the public by appointment for most of the year and were unable to host a grand opening event.

We look forward to celebrating our official grand opening sometime in the spring of 2022.







*"The Alberta Animal Rescue Crew Society has taught me not only how I can become more compassionate to animals in need, but also of how committing to a cause altruistically, can create a rippling effect. Ultimately, my time with AARCS has been fulfilling, eye-opening and I am so grateful for the meaningful connections made and the time spent here."*

— Kyra Peterson  
Volunteering since December 2021

*"I love volunteering with AARCS, I have made so many new friends. And after a long day at work, going in for some snuggles with the cats and dogs just makes my day so much better!"*

— Tasha Hauk,  
Volunteering since February 2021



*"I really enjoy the time I spend at AARCS. It is always a great feeling helping and giving comfort to the animals in our care. It is also very rewarding being a part of an organization of great people that make such an important difference to the wellbeing of animals in our communities."*

— Bobbi Biglow,  
Volunteering since February 2021

# VOLUNTEER OPERATIONS

## HIGHLIGHTS

	2019	2020*	2021**
TOTAL NUMBER OF VOLUNTEERS	2,136	2,793	3,201
TOTAL VOLUNTEER HOURS	58,873	41,079	51,507
KM TRAVELED	153,112	68,618	145,320
CORPORATE WORKBEES	52	7	1
NUMBER OF CAT FOSTER HOMES	265	413	426
NUMBER OF DOG FOSTER HOMES	554	783	879

\*COVID-19 year when volunteer hours were reduced and staff were reassigned to animal care duties during the peak waves of the pandemic to reduce the number of people in the building..

\*\*Continue to recover slowly from COVID-19 with continued restrictions through 2021.

Our volunteer and fostering program is key to our success. Our shelters in Calgary and Edmonton can house on average 200 animals combined but we have in care, at any given time, over 500 animals. This is because of our amazing and dedicated foster families. We saw a large spike in foster homes in 2021 as people remained at home and were able to assist by fostering an animal.

We have thousands of amazing volunteers that come in every single day, 365 days a year, to help care for the animals in our shelters and the veterinary hospital, transport animals around the province, assist with fundraising and other duties.

We continue to work hard to increase our volunteer base in Edmonton with the addition of North Haven in 2021. Of the over 42,000 hours logged, 9,416 were in the Edmonton area. As COVID restrictions continued through 2021 we only hosted one corporate workbee, but we plan to re-introduce this program through 2022 and beyond.



"I started volunteering with AARCS shortly before the pandemic and subsequent lockdowns really kicked off, and Safe Haven really became my own haven during the months of stress about the world, work, isolation, etc. that we were all going through. It introduced me to some genuine friends that I get to see every week and really allowed me to discover an unexpected passion in animal welfare and dog training that I did not expect. Getting to see once scared, hurt and unconfident dogs start to come out of their shells and start to trust you is truly the greatest feeling in the world. I regularly talk about how much volunteering has taught me about leadership, kindness and mentoring. I have brought a lot of the skills that I learned during my shifts at AARCS into my work and have noticed a huge improvement in how I manage my own workload and teams by replicating some of the actions that I see leaders at AARCS implementing. I highly encourage everyone to take those skills into their own professional lives."

— Mary Pierce,  
Volunteering since 2019



# HIGHLIGHTS

We believe it is the responsibility of animal welfare organizations rehoming pets to also have support programs in place to help end animal overpopulation and homelessness. Here at AARCS we continue to expand our capabilities to do even more community support through focused efforts on Spay/Neuter Initiatives (SNAP) and Trap-Neuter-Return (TNR) so that one day perhaps we won't be needed.

Thanks to Pets for Life we were able to purchase some additional cat traps and trapped, spayed or neutered and returned 235 feral cats from 17 colonies. We also worked closely with the Canadian Animal Task Force (CATF) and teamed up to trap cats from 9 colonies in Central Alberta. CATF performed these surgeries at their facility. We also teamed up with CATF to assist with a hoarding case involving 121 cats by assisting with the trapping and accepting 40 of the cats into our adoption program.



*"I just wanted to take the much-deserved time to let you know how impressed I am with your program. I cannot believe how efficient and professional the program is run."*

— TNR Project

# COMMUNITY OUTREACH

	2019	2020	2021	2022 TARGETS
SPAY-NEUTER-ASSISTANCE-PROGRAM DOGS	260	189	236	180
SPAY-NEUTER-ASSISTANCE-PROGRAM CATS	260	149	140	180
TRAP-NEUTER-RETURN (TNR)	99	352	235	240
FOOD ASSISTANCE PROGRAM	225	242	299	300
ANIMAL DISASTER RESPONSE	505	0	0	0



*"AARCS has been compassionate, understanding and accommodating to the culture, history and uniqueness in human and animal coexistence of the people of Siksika... Our relationship with AARCS only continues to strengthen due to the innovation and passion that this group of individuals has for animal care and welfare in First Nation communities and in general. AARCS played a major role in helping Siksika Nation achieve our goals through endless compassion and always understanding."*

— Norm Running Rabbit,  
Animal Control Officer, Siksika Animal Services

# HIGHLIGHTS

Without our on-site veterinary hospital we could never have helped the number of animals we did in 2021. With a sky-rocketing number of new pet owners and the lack of available veterinary care, AARCS Veterinary Hospital and our staff were key to ensuring each animal was provided with the medical care, vaccines, spay/neuter surgeries and other medical care they needed. We had reached physical capacity for what our on-site veterinary hospital could manage on a daily basis. Therefore, in 2021 we expanded our hospital in Calgary by adding an additional dental surgery table, a second exam room, a third operating room and an expanded recovery space.

Veterinary care remains the biggest obstacle to getting adoptable animals up for adoption and surgery space for our clients in our SNAP and TNR programs remains limited, even with the expansion completed. In 2022, we will begin the work of building a business case for opening a veterinary hospital in Edmonton's North Haven. However, staffing shortages in the veterinary industry remains a very real obstacle with over 800 vacancies province-wide and we will work with regulatory bodies in any way we are able to find ways to resolve this growing crisis.

Thanks to our amazing staff we completed over 14,000 exams, administered thousands of vaccines, and completed over 3,700 surgeries! Our team managed hundreds of complicated medical cases, from diseases like parvo and panluk to broken bones, mange and much more.

We are so proud of this amazing team!

# VETERINARY HOSPITAL

	2019	2020	2021
EXAMS	11,518	11,207	14,475
VACCINES	10,789	10,295	13,764
SPAY / NEUTER	2,848	2,603	2,737
DENTAL	302	288	358
OTHER SURGERIES	459	491	623

VET STUDENT EDUCATION	2019	2020	2021
PRACTICUM / ROTATIONS	30 STUDENTS	39 STUDENTS	21 STUDENTS
DVM (VET)	721 HOURS	1,138 HOURS	800 HOURS
RVT / VTA	2,296 HOURS	1,898 HOURS	500 HOURS







## Medical Story: Dotty

Dotty is gentle giant, a Great Pyrenees cross, who was surrendered after sustaining a ruptured achilles tendon in her hind leg and she developed a troublesome infection that hindered her healing process.

At the time, the University of Calgary School of Veterinary Medicine was on-site at AARCS doing their 4th

year student rotations. We sought the assistance of a specialist, Dr. Aylin Atilla, a Board Certified Surgeon with the university. Dr Atilla performed Dotty's surgery at our facility and the students were able to watch and learn, and together they worked on a treatment plan for Dotty.

In the end, Dr. Atilla ended up taking Dotty home to foster her through her recovery.





# SOCIAL ENGAGEMENT AND FUNDRAISING

## HIGHLIGHTS

Once again 2021 proved a year of challenges for fundraising with few on-site events due to COVID-19 restrictions. However, our team rose to the challenge, developing different online fundraisers and focusing on new projects which included the beginning stages of a new donor database that will allow us to engage more with our supporters. Our two online lotteries have proven vital during this time to raise the funds needed to keep our programs going. A few in-person events returned near the end of the year including the Dash of Doom in conjunction with Run Calgary. We are ever grateful to our supporters who help in so many ways including purchasing spring flower baskets and Christmas wreaths, participating in on-line (and soon, in person!) fundraisers, joining our AARCS Heroes as monthly donors who are critical in keeping the wheels turning each month, and to our followers who continue to share our messages.

We also continue to work to increase our engagement, specifically in the Edmonton area and we joined the world on TikTok at the end of 2021.

	2019	2020	2021
📘 FACEBOOK FOLLOWERS	90,804	98,143	104,434
🐦 TWITTER FOLLOWERS	5,831	6,324	6,394
📷 INSTAGRAM FOLLOWERS	36,052	48,404	55,525
🎵 TIKTOK FOLLOWERS	-	-	550
✉ EMAIL SUBSCRIBERS	19,445	22,079	27,622
💻 WEBSITE USERS PER MONTH	59,189	84,600	72,212



*"I refer to AARCS Safe Haven as "my happy place" and indeed I am at my happiest when there on shift. I have walked, fed, cleaned, snuggled and sat quietly with thousands of frightened and sometimes very ill dogs. I have born witness to the second chances and new beginnings given to those animals. I've encountered the most compassionate of humans and have met some of my very favorite people. I've also come to appreciate that animal welfare and rescue is complex and sometimes the people who surrender or neglect these animals are themselves facing difficult and heart-breaking circumstances. Most of all I've learned my heart will not be broken by loving a shelter dog, rather it will grow."*

— Kara Mah,  
Volunteering and fostering since 2013





“Like so many people, my hours at work were greatly reduced due to the pandemic. I found myself with a lot of time on my hands and the desire to still be an active contributor to society. I had been wanting to sign up as a volunteer for years, but finally did so in 2020. Being a volunteer with AARCS has not only been incredibly rewarding, but also a very healthy outlet to manage my mental health and I found myself accumulating nearly 800 hours in 2021 spread out between transports, caregiving, enrichment, events, and other areas within AARCS. I would have to say the most rewarding part of being a volunteer with AARCS is seeing the shutdown dogs that come from devastating situations flourish into incredible and amazing dogs with time, trust, respect, patience, space, love, and medical attention.”

— Amanda M.,  
Volunteering since 2020

“I am so inspired by the AARCS team of staff and volunteers and their tireless work supporting animal welfare in Alberta. I volunteer in the shelter with dogs and also with the special events team. It is so heartwarming when I’m at an event and I meet AARCS alumni animals that have been adopted and their fur-ever families, and see these special creatures happy and thriving. AARCS work is critical, it changes lives and I’m honoured to be part of the volunteer team.”



— Nancy J.,  
Volunteering for just over a year







***Almond***

*Photo by The Dog With a Bow Photography*



## SPECIAL GRANTS

- 🐾 PetSmart Charities of Canada
- 🐾 Petco Love and BOB by Skechers
- 🐾 Four Feet Companion Foundation
- 🐾 Sherling Animal Welfare Fund at Calgary Foundation
- 🐾 City of Edmonton Animal Rescue Fund
- 🐾 Humane Canada — Pet Food Bank



## PARTNERSHIPS/ASSOCIATIONS

- 🐾 CIR Realty — All for One Program
- 🐾 Hills Pet Food — Food Shelter Love Feeding Program
- 🐾 Accredited teaching hospital and partner with the University of Calgary Faculty of Veterinary Medicine
- 🐾 Olds College — RVT and TA Practicum Placement Partnership
- 🐾 City of Calgary — Adoption partner and By-Law Officer training partner
- 🐾 Founding member of Animal Welfare Coalition of Alberta
- 🐾 Member of Humane Canada
- 🐾 Member of Companion Animal Disaster Response Committee with the Province of Alberta
- 🐾 Canadian Animal Task Force partner
- 🐾 Canadian Animal Blood Bank partner
- 🐾 Multitude of First Nation Community Health Services and Animal By-Law Service Departments

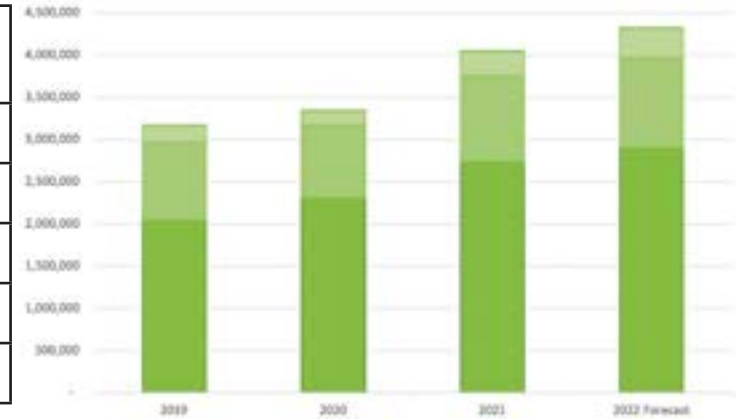
*\* We are grateful for ALL our grants, partnerships and associations. There are many more wonderful partnerships and associations not listed here.*



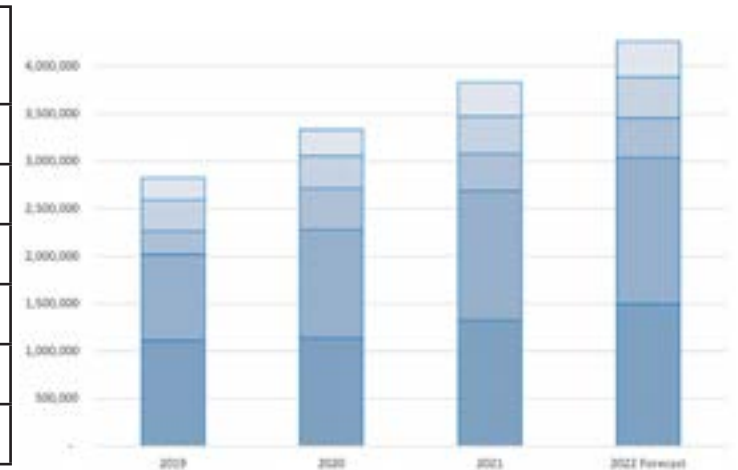
# FINANCIAL HIGHLIGHTS

REVENUE	2019	2020	2021	2022 FORECAST
Donations & Fundraising	\$2,048,255	\$2,308,894	\$2,740,153	\$2,902,993
Program Revenue*	\$925,746	\$867,823	\$1,013,154	\$1,064,100
Grants	\$185,778	\$153,748	\$291,105	\$348,086
Other	\$19,112	\$19,145	\$10,282	\$11,397
Total	\$3,178,891	\$3,349,610	\$4,054,694	\$4,326,576

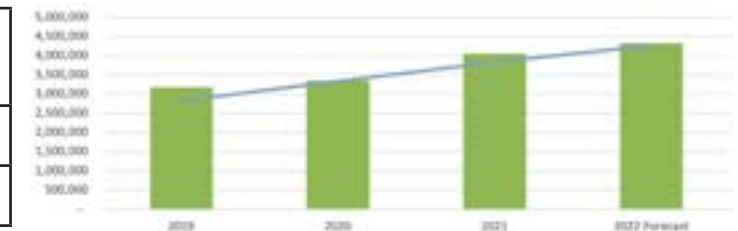
\* Mostly Adoption Fees



EXPENSES	2019	2020	2021	2022 FORECAST
Veterinary Expense	\$1,111,118	\$1,140,587	\$1,326,483	\$1,498,708
Sheltering & Programs	\$907,667	\$1,137,919	\$1,364,741	\$1,543,454
Resource Development	\$246,196	\$436,090	\$388,865	\$414,769
Administration	\$330,026	\$343,202	\$392,189	\$430,158
Amortization	\$233,380	\$276,466	\$358,640	\$374,156
TOTAL	\$2,828,387	\$3,334,264	\$3,830,918	\$4,261,245



ANNUAL	2019	2020	2021	2022 FORECAST
Revenue	\$3,178,891	\$3,349,880	\$4,054,694	\$4,326,576
Expenses	\$2,828,387	\$3,334,264	\$3,830,918	\$4,261,245





## INDEPENDENT AUDITOR'S REPORT

To the Members of Alberta Animal Rescue Crew Society

### *Qualified Opinion*

We have audited the financial statements of Alberta Animal Rescue Crew Society (the society), which comprise the statement of financial position as at December 31, 2021, and the statements of revenues and expenditures, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the *Basis for Qualified Opinion* section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the society as at December 31, 2021, and the results of its operations and cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations (ASNPO).

### *Basis for Qualified Opinion*

In common with many not-for-profit organizations, the society derives revenue from fundraising activities the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of these revenues was limited to the amounts recorded in the records of the society. Therefore, we were not able to determine whether any adjustments might be necessary to fundraising revenue, excess of revenues over expenses, and cash flows from operations for the year ended December 31, 2021, current assets and net assets as at December 31, 2021.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the society in accordance with ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

### *Responsibilities of Management and Those Charged with Governance for the Financial Statements*

Management is responsible for the preparation and fair presentation of the financial statements in accordance with ASNPO, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the society's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the society or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the society's financial reporting process.

(continues)

Independent Auditor's Report to the Members of Alberta Animal Rescue Crew Society (continued)

### *Auditor's Responsibilities for the Audit of the Financial Statements*

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the society's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the society's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the society to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

*Hamilton & Rosenthal*

Calgary, Alberta  
June 3, 2022

Chartered Professional Accountants LLP

**ALBERTA ANIMAL RESCUE CREW SOCIETY**  
**Statement of Financial Position**  
**December 31, 2021**

	2021	2020
<b>ASSETS</b>		
Current		
Cash	\$ 906,359	\$ 574,892
Restricted cash (Note 5)	1,370,554	1,068,400
Term deposits (Note 6)	50,000	50,000
Accounts receivable	49,072	79,458
Prepaid expenses	33,026	33,926
	<u>2,409,011</u>	1,806,676
Capital assets (Note 7)	<u>767,546</u>	912,196
	<u><b>\$ 3,176,557</b></u>	<u><b>\$ 2,718,872</b></u>
<b>LIABILITIES</b>		
Current		
Accounts payable	\$ 61,982	\$ 105,687
Employee deductions payable	32,656	39,894
Deferred contributions related to capital assets (Note 8)	148,567	162,290
Deferred contributions related to operations (Note 8)	666,554	364,400
Current portion of obligations under capital lease (Note 9)	3,579	3,579
	<u>913,338</u>	675,850
Obligations under capital lease (Note 9)	<u>1,317</u>	4,896
	<u>914,655</u>	680,746
<b>NET ASSETS</b>		
Unrestricted	790,356	412,238
Invested in capital assets	767,546	921,888
Restricted (note 5)	704,000	704,000
	<u>2,261,902</u>	2,038,126
	<u><b>\$ 3,176,557</b></u>	<u><b>\$ 2,718,872</b></u>

**ALBERTA ANIMAL RESCUE CREW SOCIETY**  
**Statement of Revenues and Expenditures**  
**Year Ended December 31, 2021**

	2021	2020
Revenues		
Donations and fundraising (Schedule 3)	\$ 2,740,153	\$ 2,238,894
Program revenue	1,013,154	867,823
Grant revenue	291,105	153,748
Interest and other revenue	10,282	19,415
	<u>4,054,694</u>	3,279,880
Expenses		
Shelter and program delivery (Schedule 1)	2,691,224	2,278,506
General and administrative (Schedule 2)	392,189	343,202
Donations and fundraising (Schedule 3)	388,865	366,090
Amortization	358,640	276,466
	<u>3,830,918</u>	3,264,264
Excess of revenues over expenses	<u><b>\$ 223,776</b></u>	<u><b>\$ 15,616</b></u>

**ALBERTA ANIMAL RESCUE CREW SOCIETY**  
**Statement of Changes in Net Assets**  
**Year Ended December 31, 2021**

	Unrestricted	Invested in capital assets	Restricted (Note 5)	2021	2020
Net assets - beginning of year	\$ 412,238	\$ 921,888	\$ 704,000	<b>\$ 2,038,126</b>	\$ 2,022,510
Excess of revenues over expenses	223,776	-	-	<b>223,776</b>	15,616
Amortization reallocation	358,640	(358,640)	-	-	-
Net purchase of capital assets	(204,298)	204,298	-	-	-
Net assets - end of year	<u><b>\$ 790,356</b></u>	<u><b>\$ 767,546</b></u>	<u><b>\$ 704,000</b></u>	<u><b>\$ 2,261,902</b></u>	<u><b>\$ 2,038,126</b></u>



**ALBERTA ANIMAL RESCUE CREW SOCIETY**  
**Statement of Cash Flows**  
**Year Ended December 31, 2021**

	2021	2020
Operating activities		
Excess of revenues over expenses	\$ 223,776	\$ 15,616
Items not affecting cash:		
Amortization of capital assets	358,640	276,466
Gain on disposal of assets	(8,786)	(1,200)
	<u>573,630</u>	<u>290,882</u>
Changes in non-cash working capital:		
Deferred contributions related to operations	302,154	295,491
Accounts receivable	30,386	(35,481)
Prepaid expenses	900	8,311
Employee deductions payable	(7,238)	6,941
Deferred contributions related to capital assets	(13,723)	59,214
Accounts payable	(43,703)	(33,220)
Restricted cash	(302,154)	(1,068,400)
	<u>(33,378)</u>	<u>(767,144)</u>
Cash flow from (used by) operating activities	<u>540,252</u>	<u>(476,262)</u>
Investing activities		
Proceeds on disposal of capital assets	33,000	10,894
Purchase of capital assets	(238,206)	(742,316)
Cash flow used by investing activities	<u>(205,206)</u>	<u>(731,422)</u>
Financing activity		
Repayment of obligations under capital lease	(3,579)	(3,579)
Increase (decrease) in cash flow	331,467	(1,211,263)
Cash - beginning of year	574,892	1,786,155
Cash - end of year	<u>\$ 906,359</u>	<u>\$ 574,892</u>

See notes to financial statements

**ALBERTA ANIMAL RESCUE CREW SOCIETY**  
**Notes to Financial Statements**  
**Year Ended December 31, 2021**

**1. PURPOSE OF THE SOCIETY**

Alberta Animal Rescue Crew Society (the "Society") is a not-for-profit organization incorporated provincially under the Societies Act of Alberta. As a registered charity the society is exempt from the payment of income tax under Section 149(1) of the Income Tax Act.

The Society has a mission to improve the lives of animals by rescuing and providing sanctuary to abandoned, surrendered, or abused animals, assisting communities to achieve healthy and respectful relationships with animals, and promoting responsible and compassionate guardianship, and advocating on behalf of all animals.

**2. BASIS OF PRESENTATION**

The financial statements were prepared in accordance with Canadian accounting standards for not-for-profit organizations (ASNPO) consistently applied. The preparation of financial statements in conformity with ASNPO requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. While actual results could differ from such estimates, these financial statements have, in management's opinion, been properly prepared using careful judgement within reasonable limits of materiality and within the framework of the significant accounting policies summarized as follows:

**3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

Cash and cash equivalents

Cash includes cash and cash equivalents. Where applicable, cash equivalents are investments in treasury bills and are valued at cost plus accrued interest. The carrying amounts approximate fair value because they have maturities at the date of purchase of less than ninety days.

Property, plant and equipment

Property, plant and equipment is stated at cost or deemed cost less accumulated amortization and is amortized over its estimated useful life at the following rates and methods:

Other machinery and equipment	5 years	straight-line method
Leasehold improvements	5 years	straight-line method
Equipment	3 years	straight-line method
Furniture and fixtures	3 years	straight-line method
Motor vehicles	2-3 years	straight-line method

Revenue recognition

Alberta Animal Rescue Crew Society follows the deferral method of accounting for contributions.

Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Endowment contributions are recognized as direct increases in net assets.

Service fees are recognized when the services are rendered, the amount of the revenue can be reasonably estimated, and collection is reasonably assured.

(continues)

**ALBERTA ANIMAL RESCUE CREW SOCIETY**  
**Notes to Financial Statements**  
**Year Ended December 31, 2021**

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**3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**

Contributed services

The operations of the Society depend on both the contribution of time by volunteers and donated materials from various sources.

Contributed materials are recorded at their fair market value at the time of donation. The fair value of donated services cannot be reasonably determined and are therefore not reflected in these financial statements.

Goods and Services Tax

Contributed materials and services are recoverable at 50% as a rebate. The unrecoverable portion is recorded as an expense with the rebate treated as a receivable. In addition, GST is collected and remitted net of Input Tax Credits on sales of merchandise as part of fundraising activities.

Foreign currency translation

Accounts in foreign currencies have been translated into Canadian dollars using the temporal method. Under this method, monetary assets and liabilities have been translated at the year end exchange rate. Non-monetary assets have been translated at the rate of exchange prevailing at the date of transaction. Revenues and expenses have been translated at the average rates of exchange during the year, except for amortization, which has been translated at the same rate as the related assets.

Foreign exchange gains and losses on monetary assets and liabilities are included in the determination of earnings.

Financial instruments

Financial instruments are recorded at fair value when acquired or issued. In subsequent periods, where applicable, financial assets with actively traded markets are reported at fair value, with any unrealized gains and losses reported in income. All other financial instruments are reported at amortized cost, and tested for impairment at each reporting date. Transaction costs on the acquisition, sale, or issue of financial instruments are expensed when incurred.

**4. FINANCIAL INSTRUMENTS**

The society is exposed to various risks through its financial instruments. The following analysis provides information about the society's risk exposure and concentration as of December 31, 2021.

**(a) Credit risk**

Credit risk arises from the potential that a counter party will fail to perform its obligations. The society is not materially exposed to credit risk.

**(b) Liquidity risk**

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities. The society is exposed to this risk mainly in respect of its receipt of funds from its donors.

**(c) Market risk**

*(continues)*

**ALBERTA ANIMAL RESCUE CREW SOCIETY**  
**Notes to Financial Statements**  
**Year Ended December 31, 2021**

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**4. FINANCIAL INSTRUMENTS (continued)**

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency rate risk, interest rate risk and other price risk.

**1. Currency risk**

Currency risk is the risk to the Society's earnings that arise from fluctuations of foreign exchange rates and the degree of volatility of these rates. The Society is not materially exposed to foreign currency exchange risk as there are no material foreign currency transactions.

**2. Interest rate risk**

Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in the interest rates. The Society is not materially exposed to interest rate risk.

**3. Other price risk**

Other price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest rate risk or currency risk), whether those changes are caused by factors specific to the individual financial instrument or its issuer, or factors affecting all similar financial instruments traded in the market. The Society is not exposed to other price risk.

**(d) Fair value**

The Society's carrying value of cash and cash equivalents, accounts receivable, and accounts payable approximate their fair value due to the immediate or short term maturity of these instruments. The Society is not materially exposed to fair value risk



**ALBERTA ANIMAL RESCUE CREW SOCIETY**  
**Notes to Financial Statements**  
**Year Ended December 31, 2021**

**5. RESTRICTED CASH**

Cash includes internally and externally restricted cash for specific purposes as follows:

	2021	2020
<u>Internally restricted cash</u>		
Purchase and/or replace capital asset	\$ 344,000	\$ 444,000
Operating costs in the event of a shortage of funds	360,000	260,000
	<u>704,000</u>	<u>704,000</u>

Cash is internally restricted by the Board of Directors for the above initiatives and is reviewed regularly to ensure adequate cash flow needs of the Society are met.

<u>Externally restricted cash</u>		
AGLC lottery and casino	531,364	321,326
Petsmart Charities	131,231	40,000
Other	3,959	3,074
	<u>666,554</u>	<u>364,400</u>

Grand total \$ 1,370,554 \$ 1,068,400

Externally restricted cash is received from various fundraising efforts and is recorded as deferred contributions (Note 8) until the restricted expense is incurred.

AGLC (Alberta Gaming and Liquor Commission) cash is received from lotteries and casinos hosted by the Society and is restricted to certain operating expenses setout by AGLC.

Petsmart Charities restricted cash is received as grants for the specific purpose of transportation and support activities related to preparing animals for adoption.

**6. TERM DEPOSIT**

The term deposit is a 24 month, non redeemable guaranteed investment certificate bearing interest at 0.93% per annum, maturing August 26, 2022.

**7. PROPERTY, PLANT AND EQUIPMENT**

	Cost	Accumulated amortization	2021 Net book value	2020 Net book value
Leasehold improvements	\$ 857,789	\$ 435,267	\$ 422,522	\$ 519,138
Equipment	552,566	375,169	177,397	180,065
Other machinery and equipment	320,209	237,171	83,038	100,642
Motor vehicles	173,494	107,368	66,126	87,642
Furniture and fixtures	72,127	53,664	18,463	24,709
	<u>\$ 1,976,185</u>	<u>\$ 1,208,639</u>	<u>\$ 767,546</u>	<u>\$ 912,196</u>

**ALBERTA ANIMAL RESCUE CREW SOCIETY**  
**Notes to Financial Statements**  
**Year Ended December 31, 2021**

**8. DEFERRED CONTRIBUTIONS**

Deferred contributions consist of the following

	2021	2020
<u>Deferred contributions related to operations</u>		
Balance - beginning of the year	\$ 364,400	\$ 68,909
Additions	903,234	382,043
Utilizations	(601,080)	(86,552)
	<u>666,554</u>	<u>364,400</u>

<u>Deferred contributions related to capital assets</u>		
Balance - beginning of the year	162,290	103,076
Additions	51,371	101,549
Utilizations	(65,094)	(42,335)
	<u>148,567</u>	<u>162,290</u>

Grand total \$ 815,121 \$ 526,690

**9. OBLIGATIONS UNDER CAPITAL LEASE**

	2021	2020
National Leasing capital lease repayable in non-interest bearing monthly instalments of \$298 and secured by related equipment.	\$ 4,896	\$ 8,475
Amounts payable within one year	(3,579)	(3,579)
	<u>\$ 1,317</u>	<u>\$ 4,896</u>

Future minimum capital lease payments are approximately:

2022	\$ 3,579
2023	1,317
Total minimum lease payments	<u>\$ 4,896</u>

**10. COMMITMENTS**

Subsequent to the year-end, the Society renewed an occupancy lease agreement with a base lease amount of \$10,490 per month, expiring February, 2027.

The Society has entered an occupancy lease agreement for its Edmonton location with a base lease amount of \$7,265 per month, expiring April, 2025.

The Society entered an agreement to purchase a minimum amount of \$5,459 per month of veterinary products and services from a single vendor, expiring March, 2023. As part of this agreement the Society received a piece of equipment valued at \$118,000 in the 2017 fiscal year.

**ALBERTA ANIMAL RESCUE CREW SOCIETY**  
**Notes to Financial Statements**  
**Year Ended December 31, 2021**

**11. GIFTS IN KIND**

During the year, the Society recognized \$8,629 (2020: \$126,870) of donated materials that were recorded at fair market value as donation revenue and consumed in the shelter and program delivery expense.

**ALBERTA ANIMAL RESCUE CREW SOCIETY**  
**Shelter and Program Delivery** (Schedule 1)  
**Year Ended December 31, 2021**

	2021	2020
Expenses		
Direct animal and rescue outreach	\$ 1,326,483	\$ 1,140,587
Wages, salaries, and benefits	886,987	735,058
Shelter operations	475,951	397,813
Memberships	1,803	5,048
	<u>\$ 2,691,224</u>	<u>\$ 2,278,506</u>

**ALBERTA ANIMAL RESCUE CREW SOCIETY**  
**General and Administrative** (Schedule 2)  
**Year Ended December 31, 2021**

	2021	2020
Expenses		
Wages, salaries, and benefits	\$ 287,516	\$ 234,642
Office and other administrative	37,609	33,243
Goods and service tax	37,281	38,491
Professional fees	14,871	17,714
Staff and volunteer development	10,429	15,775
Interest and bank charges	4,483	3,337
	<u>\$ 392,189</u>	<u>\$ 343,202</u>

**ALBERTA ANIMAL RESCUE CREW SOCIETY**  
**Donations and Fundraising** (Schedule 3)  
**Year Ended December 31, 2021**

	2021	2020
Revenues		
Donations	\$ 2,077,433	\$ 1,903,123
Merchandise	209,653	206,667
AGLC and other fundraising	453,067	126,704
Events	-	2,400
	<u>2,740,153</u>	<u>2,238,894</u>
Expenses (recovery)		
Fundraising	383,148	363,201
Merchandise	3,000	(952)
Events	2,717	3,841
	<u>388,865</u>	<u>366,090</u>
Net donations and fundraising income	<u>\$ 2,351,288</u>	<u>\$ 1,872,804</u>



# YOUR SUPPORT MEANS WE CAN HELP MORE ANIMALS

## WAYS YOU CAN DONATE

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*Alden*



# 2021 ANNUAL REPORT

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*Excel*

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