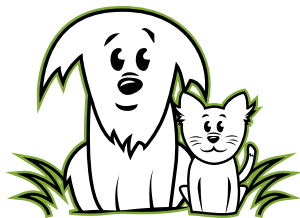




2017



AARCS
ALBERTA ANIMAL
RESCUE CREW SOCIETY

**ANNUAL
REPORT**



Message from our Executive Director **DEANNA THOMPSON**

2017 will stand out for AARCS as a year of historical change and new beginnings. With the calls about animals in need continuing to increase, we knew we needed to make a move to maintain stability, reduce costs and be able to continue to help so many needy animals. We set about making a plan and at the end of 2016 we had secured a new location for our Safe Haven headquarters with a goal of having an on-site veterinary hospital. It was a big step, but with a good plan combined with an amazingly determined team there was no stopping us.

While managing renovations, build-outs, fundraising, permits, the big move and hires, we were able to keep our programs running - rescuing and rehoming over 2,500 animals and assisting 455 more animals through our assistance programs. The first unofficial day our new shelter was open, we welcomed 57 puppy-mill survivors seized by authorities. These desperate and terrified souls were finally safe. It was so rewarding for the staff and volunteers to be able to care for these animals and start them on a new and better life.

A few short weeks later our vision of having an on-site veterinary hospital designed specifically for the homeless animals of Alberta came together and AARCS Veterinary Hospital officially opened at the end of May 2017. No time was wasted and our amazing team of veterinary staff closed out the year completing 1,246 surgeries, performing 3,369 exams, and thousands of vaccines, treatments and tests.

I was humbled and honored to welcome our community to tour the new facility and hospital at our Grand Opening in June of 2017. Our goal of having a larger facility and an on-site veterinary hospital for homeless animals had come together. We are forever grateful to everyone who contributed and showed their support for our new facility, hospital and the work we do in our community for the homeless, abandoned and abused animals.

It is because of the support of our staff, volunteers, foster homes, individuals, businesses and all levels of government that we were able to reach this milestone moment for AARCS and for the animal welfare movement. Every day we are faced with animals in need of help -- some have been abandoned and abused and some require extensive medical care. In other cases, through no fault of their own, owners are forced to surrender their pets. With your help, we at AARCS are here to give these animals a second chance at a new life.

With Gratitude,

Deanna Thompson
Executive Director





Who we are, **WHAT WE DO**



AARCS

ALBERTA ANIMAL
RESCUE CREW SOCIETY



OUR MISSION

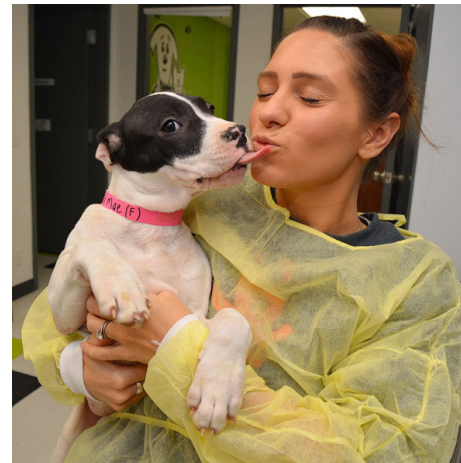
**Changing Lives
Through Kindness**

Through Compassion, Collaboration, Integrity,
Learning & Advocacy we can change the lives of
others and we are doing it every day.

OUR VISION

**A Compassionate
World for All Animals**

In a world that can sometimes be cruel and
unkind, choose compassion. Do something every
day to make our world a better place for both
people and animals.





In 2017, we moved into our new home **SAFEHAVEN2.0**





Our brand new in-house **VETERINARY**HOSPITAL



In May of 2017, AARCS officially opened the doors of **AARCS Veterinary Hospital**. The first of its kind for an animal rescue organization in Alberta, AARCS now has the ability to help animals in the most dire need of medical attention on-site at the shelter. Designed especially to help homeless animals, AARCS is not open to the public, but helps those animals who do not have their own guardians.

With two surgical suites, a dental suite with dental x-ray, a full-body x-ray machine and a fully-functional laboratory and pharmacy; AARCS can perform almost anything a normal veterinary hospital can do. From broken bones, gunshot wounds, and mange to deadly diseases such as parvovirus, AARCS is here to provide the highest quality of veterinary care to those most in need.

In addition to our Animal Health Coordinator and Medical Manager, we welcomed a Veterinarian, Animal Health Technologist and Technologist Assistant to our medical team.



DOG PROGRAM

Total Canines in Care:

1,403 in **2017**

AARCS has over **300 dog foster homes** who supported over 1,200 dogs through to adoption, including foster homes specializing in medical cases, whelping and behaviour modification.

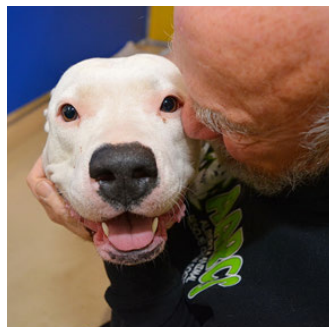
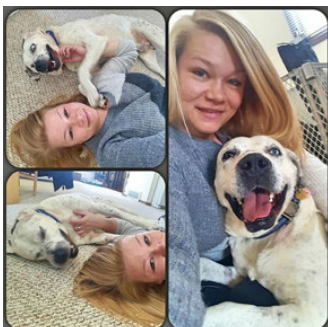
STATS

30 Transferred
51 Deceased
69 Return-to-Owner

1,253 Dog Adoptions

HIGHLIGHTS

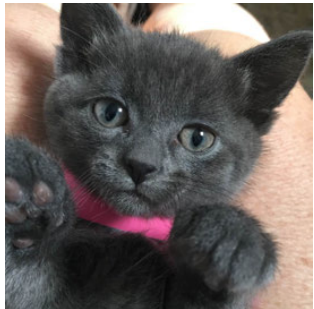
Added an additional **12 dog runs** and isolation unit in our new facility





CATPROGRAM

Total Felines in Care:
1,361 in 2017



STATS

12 Transferred
24 Deceased

125 Return-to-Owner

HIGHLIGHTS

Added additional cat banks, increasing our shelter capacity by **22 cats** to a total of **86**





SPCA Seizure APRIL 2017 VULCAN PUPPYMILL



In April 2017, AARCS assisted authorities by welcoming 57 dogs (of 131) into protective custody during a seizure from a property in Southern Alberta. These dogs had been used for breeding puppies to sell for profit. Their condition on the outside did not reflect the horrendous conditions that these animals had been suffering from both physically and emotionally that were uncovered after getting beneath the surface. Ailments included but were not limited to; dental disease, luxating patellas, mammary tumors, enlarged prostates, cardiac disease, ruptured eardrums from ear infections, eye infections, allergies, skin issues from matted fur, ear-mites and other parasites. On top of being riddled with medical issues, most of these dogs were absolutely terrified, un-socialized, and trembled at human touch.

These are the moms and the dads behind the scenes that we can only imagine lived a life of isolated horror to produce puppies for unsuspecting buyers. A handful of these dogs of all ages, came into our care heavily pregnant. Some mothers were young and others appeared to be seniors. Words cannot describe how disturbing it is to see these poor, helpless animals in such a state.

Our hearts broke into a million pieces when the animal protection laws failed these animals and we were forced to tearfully turn over four dogs; returning them to the very place from which they were seized. Especially after promising them they were safe and having spent two months being cared for and loved unconditionally for the first time in their lives. But we pulled the pieces together so that we could continue to care for the remaining animals who were welcomed into loving foster homes to start their rehabilitation. We are forever grateful for the support we received from the community in ensuring these animals would never suffer another day and who have ultimately changed their lives forever. All have since moved on into loving adoptive homes.



AARCS VOLUNTEERS

Total hours dedicated:

53,018 in 2017



STATS

Foster Home
12,428 HOURS

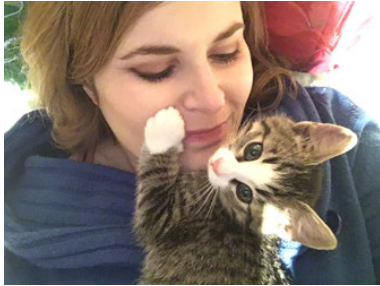
Other
5,050 HOURS

Vet Clinic
1,040 HOURS
Events
2,253 HOURS

Administration
6,381 HOURS

Shelter Operations
22,951 HOURS
Rescue / Transport
2,915 HOURS

OVER 88,000 KM'S
TRAVELLED



1,945 HOURS spent building our new home
+ AARCS Veterinary Hospital!

KITTYCAT RESCUETAILS

[Taleggio]



Meet Taleggio. This itty-bitty kitten came into our care after we received a call from one of our partner emergency clinics. An injured six-week old kitten was brought into their care after he was found in a ditch right off the highway. He had suffered terrible abrasions to his face and tiny paws, leading the vet to suspect that he had been tossed from a vehicle. Luckily, Taleggio did not appear to have sustained any other major injuries. He was fostered by our own Cat Program Manager and once his wounds healed, Taleggio went on to find his very own forever home. We will never know for certain what this little guy had been through, but we are grateful for supporters like you who make it possible for us to take in animals like Taleggio.



[Oscar]

This is Oscar the kitten who came into our care at only four weeks old in June of 2017. He was found by one of our amazing volunteers while she was on vacation in BC. At first glance, we knew that Oscar wasn't well. He was full of scabs and open wounds, which were later diagnosed as a strain of ringworm.

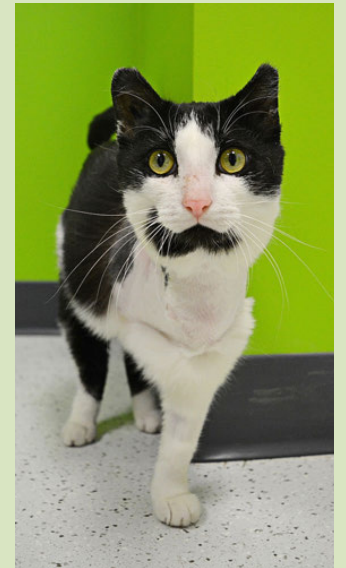
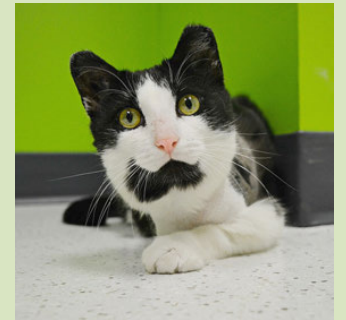
Oscar was placed into a quarantine foster home, bathed daily with medicated shampoo and given oral medications for six weeks. After dedicating hundreds of hours to care for little Oscar, his foster and all of us at AARCS were thrilled to hear that Oscar was cleared of ringworm entirely and was ready for his neuter! Here comes the best part... His foster family had fallen deeply in love and could not bare to let him go, so they ADOPTED HIM!



[Naevia]

Naevia is by far, one of the toughest kitties we've ever met! This young kitty was found in a gruesome state and excruciating pain. We must warn you, her story may not be for everyone. Sweet, brave Naevia had been completely 'de-gloved' from her elbow down and missing her paw entirely, leaving only the bone and deteriorating tissue behind. Beyond that, she had a large open wound on her back between her shoulders that was severely infected and filled with maggots. Although we do not know for sure what happened to her or how long she had been suffering, we were absolutely shocked to see that she was somehow still alive! She is absolutely resilient and had so much fight left, we had to do something.

We acted quickly and she was examined by our veterinary team and we took immediate action. Naevia went under for an amputation of her critically damaged limb and also to flush out, clean and repair the severely infected wound on her back. Post-op, Naevia spent several weeks on crate rest to recover in her foster home. We are so thrilled to report that Naevia was back on her (three) feet in no-time! She found the purrfect forever family who adopted not only Naevia, but her feline foster sister, Bobbi too!



DOG **RESCUETAILS**

[Columbus]



Columbus is one lucky fella! Had rescuers not found him, we cannot imagine what would have happened to him. You see, he had a terrible injury on his hind leg for quite a while that has just gotten worse over time. His bone was exposed and the infection was fierce. At this point, the only option was to amputate his hind leg. Columbus' fur was matted which caused him to be very uncomfortable. Once he was shaved down, another lesion was discovered on his tail which resulted in a partial tail amputation. No matter how much Columbus had suffered, he never stopped smiling.



[Polar]

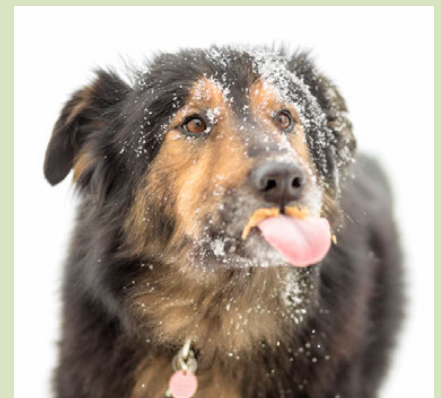
This sweet Mama came into our care after being struck by a vehicle leaving her unable to walk or even stand. Polar has suffered a great deal of trauma and our amazing medical partners worked incredibly hard to save her life. This heart-breaking tail doesn't end here, however. Polar was days away from giving birth to several puppies at the time of the accident, and due to the severity of her injuries, all of her puppies had passed away. Upon intake, our team estimated Polar to be between 1 and 2 years of age and focused all of its efforts on saving Polar's life. Polar had endured two broken femurs which required emergency surgery to place metal plates to stabilize the bones as well as a c-section to remove the deceased puppies. This big, sweet girl pulled through this tragedy and went on to find a loving home of her own! We couldn't be happier for her.



... [Nutmeg] ...



In January 2017, AARCS received a phone call from our friends at the Alberta Spay Neuter Task Force about a dog in need. It is suspected that this poor gal spent over 12 hours lying there alone and cold before being seen by her rescuers. As each minute passed, her body heat sunk her deeper and deeper into the snowy ditch. It was two teenage boys from Siksika Nation who found her, called for help and she was then rushed to an Emergency Vet Clinic. Nutmeg spent the weekend being treated for a fractured pelvis and required strict crate rest for six weeks to allow her fractures to heal. Nutmeg's story captured people's hearts all over the world. She has made a full recovery and has been adopted into a loving home!





FINANCIAL STATEMENTS



**HAMILTON
ROSENTHAL**
CHARTERED ACCOUNTANTS LLP

INDEPENDENT AUDITOR'S REPORT

To the Members of Alberta Animal Rescue Crew Society

We have audited the accompanying financial statements of Alberta Animal Rescue Crew Society, which comprise the statement of financial position as at December 31, 2017 and the statements of revenues and expenditures, changes in net assets and cash flow for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

Basis for Qualified Opinion

In common with many not-for-profit organizations, Alberta Animal Rescue Crew Society derives revenue from donations and fundraising activities, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of these revenues was limited to the amounts recorded in the records of Alberta Animal Rescue Crew Society. Therefore, we were not able to determine whether any adjustments might be necessary to donation and fundraising revenue, excess of revenues over expenses, and cash flows from operations for the year ended December 31, 2017, current assets and net assets as at December 31, 2017.

Qualified Opinion

In our opinion, except for the possible effects of the matter described in the Basis for Qualified Opinion paragraph, the financial statements present fairly, in all material respects, the financial position of Alberta Animal Rescue Crew Society as at December 31, 2017 and the results of its operations and its cash flow for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

The financial statements for the year ended December 31, 2016 were audited by another accounting firm and are presented for comparative purposes only.

Calgary, Alberta
April 7, 2018

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CALGARY, ALBERTA T2S 2T4

Hamilton & Rosenthal
HAMILTON & ROSENTHAL
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ALBERTA ANIMAL RESCUE CREW SOCIETY Statement of Financial Position December 31, 2017

	2017	2016
ASSETS		
Current		
Cash	\$ 920,599	\$ 982,665
Term deposit (Note 4)	50,000	71,744
Accounts receivable	66,622	37,943
Prepaid expenses	25,000	49,275
	1,062,221	1,141,627
Capital assets (Note 5)	636,797	72,531
	\$ 1,699,018	\$ 1,214,158
LIABILITIES		
Current		
Accounts payable	\$ 87,490	\$ 34,434
Employee deductions payable	27,256	13,427
Deferred contributions (Note 6)	187,389	224,317
Current portion of obligations under capital lease	3,576	-
	305,711	272,178
Obligation under capital lease (Note 7)	15,636	-
	321,347	272,178
NET ASSETS		
Unrestricted	740,874	876,949
Invested in capital assets	636,797	65,031
	1,377,671	941,980
	\$ 1,699,018	\$ 1,214,158



**HAMILTON
ROSENTHAL**
CHARTERED ACCOUNTANTS LLP



FINANCIAL STATEMENTS

ALBERTA ANIMAL RESCUE CREW SOCIETY Statement of Revenues and Expenditures Year Ended December 31, 2017

	2017	2016
Revenues		
Donations & Fundraising (Schedule 3)	\$ 1,791,935	\$ 1,405,604
Program revenue	812,119	667,969
Grant revenue	144,575	179,849
Other revenue (Note 8)	133,507	12,985
	<u>2,882,136</u>	<u>2,266,407</u>
Expenses		
Shelter and Program Delivery (Schedule 1)	1,749,868	1,591,981
General and Administrative (Schedule 2)	334,718	298,349
Donations & Fundraising (Schedule 3)	238,551	214,751
Amortization	123,308	40,628
	<u>2,446,445</u>	<u>2,145,709</u>
Excess of revenue over expenses	<u>\$ 435,691</u>	<u>\$ 120,698</u>

ALBERTA ANIMAL RESCUE CREW SOCIETY Statement of Changes in Net Assets Year Ended December 31, 2017

	Unrestricted	Invested in capital assets	2017	2016
Net assets - beginning of year	\$ 876,949	\$ 65,031	\$ 941,980	\$ 821,282
Excess of revenues over expenses	456,343	(20,652)	435,691	120,698
Transfers between accounts	(592,418)	592,418	-	-
Net assets - end of year	<u>\$ 740,874</u>	<u>\$ 636,797</u>	<u>\$ 1,377,671</u>	<u>\$ 941,980</u>



ALBERTA ANIMAL RESCUE CREW SOCIETY Statement of Cash Flow Year Ended December 31, 2017

	2017	2016
Operating activities		
Cash receipts from donations, grants, and fundraising	\$ 2,816,530	\$ 2,364,721
Cash paid to suppliers and employees	(2,237,390)	(2,206,969)
Cash flow from operating activities	<u>579,140</u>	<u>157,752</u>
Investing activities		
Proceeds on disposal of capital assets	30,000	5,667
Proceeds from sale of term deposit	20,000	24,744
Additions to capital assets	(710,418)	(65,248)
Cash flow used by investing activities	<u>(660,418)</u>	<u>(34,837)</u>
Financing activities		
Proceeds from capital lease financing	21,290	-
Repayment of obligations under capital lease	(2,078)	-
Cash flow from financing activities	<u>19,212</u>	<u>-</u>
Increase (decrease) in cash flow	<u>(62,066)</u>	<u>122,915</u>
Cash - beginning of year	<u>982,665</u>	<u>859,750</u>
Cash - end of year	<u>\$ 920,599</u>	<u>\$ 982,665</u>





FINANCIAL STATEMENTS

ALBERTA ANIMAL RESCUE CREW SOCIETY
Notes to Financial Statements
Year Ended December 31, 2017

1. PURPOSE OF THE ORGANIZATION

The Alberta Animal Rescue Crew Society (Society) is a not for profit organization incorporated under the Societies Act of Alberta. The Society has a mission to improve the lives of animals by rescuing and providing sanctuary to abandoned, surrendered or abused animals, assisting communities to achieve healthy and respectful relationships with animals, promoting responsible and compassionate guardianship, and advocating on behalf of all animals.

The Society is a registered charity under Section 149 of the Income Tax Act, and is therefore, not subject to the payment of income tax.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the Company were prepared in accordance with Canadian Accounting Standards for Not-for-Profit Organizations (ASNPO) consistently applied. The preparation of financial statements in conformity with ASNPO requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. While actual results could differ from such estimates, these financial statements have, in management's opinion, been properly prepared using careful judgement within reasonable limits of materiality and within the framework of the significant accounting policies summarized as follows:

Cash and cash equivalents

Cash includes cash and cash equivalents. Cash equivalents are investments in treasury bills and are valued at cost plus accrued interest. The carrying amounts approximate fair value because they have maturities at the date of purchase of less than ninety days.

Capital assets

Capital assets are stated at cost less accumulated amortization, and are amortized over their estimated useful lives at the following rates and methods:

Veterinary equipment	5 years	straight-line method
Leasehold improvements	5 years	straight-line method
Shelter equipment and fixtures	3 years	straight-line method
Office equipment and furniture	3 years	straight-line method
Vehicles	2 - 3 years	straight-line method

Goods and Services Tax

Contributed materials and services are recoverable at 50% as a rebate. The unrecoverable portion is recorded as an expense with the rebate treated as a receivable.

(continues)

ALBERTA ANIMAL RESCUE CREW SOCIETY
Notes to Financial Statements
Year Ended December 31, 2017

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Revenue recognition

Alberta Animal Rescue Crew Society follows the deferral method of accounting for contributions.

Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Endowment contributions are recognized as direct increases in net assets.

Service fees are recognized when services are rendered, the amount of revenue can be reasonably estimated, and collection is reasonably assured.

Contributed services

The operations of the organization depend on both the contribution of time by volunteers and donated materials from various sources.

Contributed materials are recorded at their fair market value at the time of donation. The fair value of donated services cannot be reasonably determined and are therefore not reflected in these financial statements.

Foreign currency translation

Accounts in foreign currencies have been translated into Canadian dollars using the temporal method. Under this method, monetary assets and liabilities have been translated at the year end exchange rate. Non-monetary assets have been translated at the rate of exchange prevailing at the date of transaction. Revenues and expenses have been translated at the average rates of exchange during the year, except for amortization, which has been translated at the same rate as the related assets.

Foreign exchange gains and losses on monetary assets and liabilities are included in the determination of earnings.

Financial instruments policy

Where applicable, financial instruments are recorded at fair value when acquired or issued. In subsequent periods, financial assets with actively traded markets are reported at fair value, with any unrealized gains and losses reported in income. All other financial instruments are reported at amortized cost, and tested for impairment at each reporting date. Transaction costs on the acquisition, sale, or issue of financial instruments are expensed when incurred.

3. FINANCIAL INSTRUMENTS

The Society is exposed to various risks through its financial instruments. The following analysis provides information about the Society's risk exposure and concentration as of December 31, 2017.

(a) Credit risk

Credit risk arises from the potential that a counter party will fail to perform its obligations. The Society is not materially exposed to credit risk.

(continues)



FINANCIAL STATEMENTS

ALBERTA ANIMAL RESCUE CREW SOCIETY Notes to Financial Statements Year Ended December 31, 2017

3. FINANCIAL INSTRUMENTS (continued)

(b) Liquidity risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities. The Society is exposed to this risk mainly in respect of its receipt of funds from its customers and donors.

(c) Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency rate risk, interest rate risk and other price risk.

(d) Currency risk

Currency risk is the risk to the company's earnings that arise from fluctuations of foreign exchange rates and the degree of volatility of these rates. The Society is exposed to foreign currency exchange risk as it has accounts payable held in U.S. dollars.

(e) Interest rate risk

Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in the interest rates. In seeking to minimize the risks from interest rate fluctuations, the Society manages exposure through its normal operating and financing activities. The Society is not materially exposed to interest rate risk.

(f) Other price risk

Other price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest rate risk or currency risk), whether those changes are caused by factors specific to the individual financial instrument or its issuer, or factors affecting all similar financial instruments traded in the market. The Society is not materially exposed to other price risk.

(g) Fair value

The Society's carrying value of cash, term deposits, accounts receivable, and accounts payable approximates their fair value due to the immediate or short term maturity of these instruments.

The carrying value of the obligation under capital lease approximates the fair value as the interest rates are consistent with the current rates offered for debt with similar terms.

4. TERM DEPOSIT

The term deposit is a one year, non-redeemable guaranteed investment certificate bearing interest at 1.50% per annum, maturing May 26, 2019.

ALBERTA ANIMAL RESCUE CREW SOCIETY Notes to Financial Statements Year Ended December 31, 2017

5. CAPITAL ASSETS

	Cost	Accumulated amortization	2017 Net book value	2016 Net book value
Veterinary equipment	\$ 269,235	\$ 33,177	\$ 236,058	\$ -
Leasehold improvements	325,999	49,699	276,300	-
Shelter equipment and fixtures	200,883	89,010	111,873	37,413
Office equipment and furniture	24,838	14,715	10,123	7,024
Vehicles	14,204	11,761	2,443	28,094
	<u>\$ 835,159</u>	<u>\$ 198,362</u>	<u>\$ 636,797</u>	<u>\$ 72,531</u>

6. DEFERRED CONTRIBUTIONS

Deferred contributions consist of the following:

	2017	2016
Balance - beginning of year	\$ 224,317	\$ 144,423
Additions	203,043	87,970
Utilizations	(239,971)	(8,076)
Balance - end of year	<u>\$ 187,389</u>	<u>\$ 224,317</u>

The year-end balance includes of \$23,907 of deferred contributions restricted for capital assets.

7. OBLIGATIONS UNDER CAPITAL LEASE

	2017	2016
National Leasing capital lease repayable in non-interest bearing monthly instalments of \$298 and secured by equipment with a carrying value of \$19,161.	\$ 19,212	\$ -
Amounts payable within one year	(3,576)	-
	<u>\$ 15,636</u>	<u>\$ -</u>

Future minimum capital lease payments are approximately:

2018	\$ 3,576
2019	3,576
2020	3,576
2021	3,576
2022	3,576
Thereafter	1,332
Total minimum lease payments	<u>\$ 19,212</u>



FINANCIAL STATEMENTS

ALBERTA ANIMAL RESCUE CREW SOCIETY Notes to Financial Statements Year Ended December 31, 2017

8. OTHER REVENUE

Included in other revenue is \$118,000 of revenue recognized as part of a contractual agreement signed during the year which commits the Society to purchase products and services from a particular vendor, in exchange for a piece of equipment, of which \$118,000 was provided at no cost to the Society (See Note 9 for Contractual obligation).

9. CONTRACTUAL OBLIGATIONS

The Society entered an occupancy lease agreement with a base lease amount of \$9,923 per month expiring February, 2022.

The Society entered an agreement to purchase a minimum amount of \$5,459 per month of veterinary product and services from a single vendor, expiring March, 2023. As part of this agreement, the Society received a piece of equipment valued at \$118,000. At December 31, 2017 the Society has not met this minimum obligation to the vendor.

10. GIFTS IN KIND

During the year, the Society received \$108,547 (2016: \$100,962) of donated materials that were recorded at fair market value as donation revenue and consumed in the shelter and program delivery expense.

11. RELATED PARTY TRANSACTIONS

The Society had transactions with related parties as follows:

Payment of \$12,500 to a former landlord as settlement on a terminated lease. The former landlord was a company partially owned by a member of the board of directors of the Society.

Purchases of \$28,102 for merchandise from a company owned by family member of the Executive Director of the Society.

Sales of \$19,254 were made to employees of the Society for various pet services and supplies for personal use.

These transactions were recorded at the exchange value which was agreed on by both parties.

12. COMPARATIVE FIGURES

Some of the comparative figures have been reclassified to conform to the current year's presentation.

ALBERTA ANIMAL RESCUE CREW SOCIETY Shelter and Program Delivery Year Ended December 31, 2017 (Schedule 1)

	2017	2016
Expenses		
Direct animal and rescue outreach	\$ 1,025,160	\$ 995,769
Program salaries and benefits	456,703	463,941
Shelter operations	264,330	130,550
Professional memberships	3,675	1,721
	<u>\$ 1,749,868</u>	<u>\$ 1,591,981</u>

ALBERTA ANIMAL RESCUE CREW SOCIETY General and Administrative Year Ended December 31, 2017 (Schedule 2)

	2017	2016
Expenses		
Administrative salaries and benefits	\$ 184,100	\$ 173,568
Goods and services tax	44,450	31,020
Professional fees	36,437	39,644
Office and other administrative costs	31,603	40,171
Staff and volunteer development	22,625	9,833
Interest and bank charges	15,503	4,113
	<u>\$ 334,718</u>	<u>\$ 298,349</u>

ALBERTA ANIMAL RESCUE CREW SOCIETY Donations & Fundraising Year Ended December 31, 2017 (Schedule 3)

	2017	2016
Revenues		
Donations (Note 10)	\$ 1,438,139	\$ 1,222,201
AGLC and other fundraising	187,872	9,548
Merchandise	89,975	82,005
Events	75,949	91,850
	<u>1,791,935</u>	<u>1,405,604</u>
Expenses		
Donation processing fees and other fundraising	151,980	145,640
Merchandise	57,799	39,844
Events	28,772	29,267
	<u>238,551</u>	<u>214,751</u>
Excess of revenues over expenses	<u>\$ 1,553,384</u>	<u>\$ 1,190,853</u>

[Dueling Pianos]

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Fifer Equities Inc.

• **Gold Sponsor** •
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EVENT SPONSORS



[A Tail to Remember]

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Cornerstone Youth Centre
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BowDog Inc.

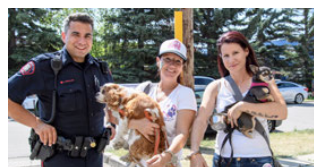
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Aaron Drilling Inc.



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• **Sponsors** •
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2017 GRANTORS

• DiMarzo Family Fund at the Calgary Foundation

• DT Kayra Fund at the Calgary Foundation

• Fancy's Fund at the Calgary Foundation

• Four Feet Companion Foundation

• Gillis Family Charitable Fund at the Aqueduct Foundation

• Government of Alberta - Community Facility Enhancement Program Grant

• Government of Alberta - Community Initiatives Program Grant

• Like A Rock Fund at the Calgary Foundation

• Mark & Brenda Antosz Grant

• Oliver Family Foundation through Aqueduct Foundations

• Petsmart Charities of Canada

• Raymond James Canada Foundation

• The Calgary Foundation

• The Donald Terry Swystun Charitable Fund at the Calgary Foundation

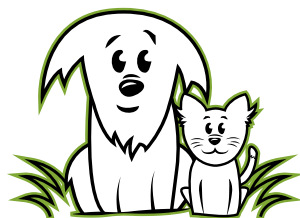
• Tim Henry Fund





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RESCUE CREW SOCIETY

Alberta Animal Rescue Crew Society
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Phone: 403-250-7377 **Email:** info@aarcs.ca

Registered Charity Number: 80718 8479 RR0001